



**JOT AUTOMATION LTD  
AND  
GROUP**

BALANCE SHEET BOOK 31 Dec. 2020

FINANCIAL STATEMENT FOR THE FINANCIAL YEAR

Jan 1<sup>st</sup> 2020 – Dec 31<sup>st</sup> 2020

## **Board of Directors' Annual Report**

### **1. Significant events during the financial year**

JOT Automation Ltd ("the Company") and its domestic and foreign subsidiaries form the JOT Automation Group.

At the closing date of the year, the Company owned the share capital of one Finnish company and eight foreign companies:

<b>Name of company</b>	<b>Parent company's ownership</b>	<b>Group's ownership</b>
Bluelec Oy	100.0%	100.0%
OÜ JOT Automation Estonia	100.0%	100.0%
JOT Automation Italia S.r.l.	100.0%	100.0%
JOT Automation Hungary Kft.	100.0%	100.0%
JOT Automation GmbH	100.0%	100.0%
JOT Automation Inc.	100.0%	100.0%
JOT Automation (Beijing) Ltd.	100.0%	100.0%
JOT Automation Vietnam Ltd	100.0%	100.0%
Master Automation Asia, Ltd.	100.0%	100.0%

As of 31 December 2018, Master Automation Asia has not been included in the consolidated financial statements and decided Company closing procedure is still ongoing in 31.12.2020.

As of 30 November 2020, JOT Automation Vietnam Ltd. has not been included in the consolidated financial statement and decided closing procedure is still ongoing in 31.12.2020.

It's been decided that JOT Automation Italia S.r.l. will be closed and decision has been registered into Italian trade register. Last employee contract end by 28.2.2021 and we expect last business transactions closed by the same date.

Since 16.9.2019 the board has been represented by Simon Zhang as chairman, Jinyuan Yang as member of the board and Juha Lampela as member of the board. Juha Lampela is also CEO of Company.

The Company's auditor is still PricewaterhouseCoopers Oy, with Sami Posti, A.P.A. as the responsible auditor.

Group sales in the financial year growth year-on-year appr. 53% to EUR 43 million (2019: 28,1 million). At the same time, the turnover of the parent company was also growing by 57% to EUR 37,4 million (2019: EUR 23,7 million). The increase in turnover was due to annual volume fluctuation of the major customers.

The JOT Group external loans are provided by the Group Parent Company, Victory Precision. Victory Precision has committed to cover the Company's future need for working capital.

## **2. Significant events after the financial year**

In the current market situation, it has become even more difficult to obtain customer forecasts. Due to an expanded customer base, annual fluctuation is expected to be more moderate in the future. Also the COVID-19 epidemic can have unexpected impact in Customer decision making as well as in any supply chain.

JOT Automation (Beijing) Ltd. has obtained Hi-tech status in China during 2020 which decreases the CIT rate from 25% to 15% for the period of status and including year 2020. Tax audit has been ongoing during financial audit process and as outcome deferred tax receivable could have been booked but to avoid any uncertainty of possible conditions is been decided not to book into 2020 books. The un-booked amount from year 2020 is appr. 2,5MCNY.

## **3. A review of the scope of R&D activities**

The company's R&D expenses were EUR 2,2 million (2019: EUR 2,8 million). The decrease from the previous year resulted from the fact that the Company performed less generic R&D projects and focused more on development activities that are carried within Customer Order interface. The R&D expenses activated on the Company's balance sheet were EUR 0,1 million (2019: EUR 0,2 million) at the end of the financial year. In 2020, no new product development expenses were activated.

The R&D investments will continue during 2021, but is has been decided that focus is now moving from own platform development to portfolio product development with lead customers, which means working closely in solution development and testing with customers showing interest towards the solution and exhibiting potential for future growth.

## **4. Assessment of the principal risks and uncertainties and other factors influencing business development**

The risk management approach of JOT Automation follows the policy of active and purposeful management of risks. Therefore, risk management plays a fundamental role in all decisions and business processes.

Risk management covers risks related to business operations, assets, contracts, knowledge, currencies, financing and strategies. The Company estimates that the principal risks are related to a) customer demand and global fluctuations in key customer markets and b) relatively early investment decisions that are needed for starting individual customer projects in the phase where there is not a legally binding commitment from the customer. Another significant risk is c) the dominant role of few top customers in the portfolio.

The company has invested increasingly strongly in the expansion of its customer base, for example by increasing its number of sales personnel. This is naturally intended to create sales growth, but also to balance the customer portfolio related risk.

## 5. Key figures for operations, the financial position and earnings

### 5.1 Company

	2020	2019	2018
Net sales (MEUR)	37,4	23,7	34,2
Operating profit/loss (MEUR)	2,2	-14,8	-6,2
Operating profit/loss (%)	5,9	-62,4	-18,2
Return on equity (%)	76,1	neg.	neg.
Equity ratio (%)	22,1	9,5	52,7

### 5.2 Group

	2020	2019	2018
Turnover (MEUR)	43,0	28,1	39,1
Operating profit/loss (MEUR)	6,7	-13,9	-3,8
Operating profit/loss (%)	15,5	-49,7	-9,8
Return on equity (%)	N/A	N/A	N/A
Equity ratio (%)	4,8	-37,7	34,9

## 6. Personnel

### 6.1 Company

At the end of the financial year, the Company employed 74 people (2019:96). The distribution between operations was as follows:

	2020	2019	2018
Production, product management and project management	16	20	19
Engineering	37	51	49
Sales, marketing and maintenance	10	13	15
Administration and management	11	12	13
<b>TOTAL</b>	<b>74</b>	<b>96</b>	<b>96</b>

Wages and salaries, excluding employer's contributions, totalled EUR 5,493 million during the financial year (2019: EUR 6,810 million).

## 6.2 Group

At the end of the financial year, the Group employed 223 (2019: 279) people. The distribution between operations was as follows:

	2020	2019	2018
Production, product management and project management	63	81	129
Engineering	79	93	89
Sales, marketing and maintenance	59	82	27
Administration and management	22	23	27
<b>TOTAL</b>	<b>223</b>	<b>279</b>	<b>272</b>

Wages and salaries, excluding employer's contributions, totalled EUR 10,382 million during the financial year (2019: EUR 13,407 million).

## 6.3 Management incentive scheme

In conjunction with a transaction completed on 4 June 2018, the subscription rights of the Company were also sold to the new owner. After this, the Company has no separate management incentive system. The Company management has applied to have incentive scheme for the fiscal 2021.

## 7. Environmental factors

With regard to product operations, JOT Automation Ltd operates mainly in the business-to-business market where product updating and recycling are a significant competitive edge. Recyclability and reuse are included in the requirement specifications of all new products.

We develop, manufacture and offer products and services that place the smallest possible burden on nature and we simultaneously help our customers reduce the environmental impacts of their own operations. We cooperate with our suppliers to ensure the environmental friendliness of our products and processes throughout the different stages of the delivery chain.

JOT Automation Ltd has been certified in accordance with the 9001:2015 standard, and the company's environmental system observes the requirements of the ISO 14001:2015 standard, although it has not been certified.

The company observes the requirements of the ROHS/ROSH2 2011 (the use of hazardous substances) and WEEE 2012 (recycling of electrical and electronic equipment) directives in engineering. The REACH and CLP regulations do not directly obligate the Company, but compliance with the regulations is a supplier requirement.

The Company globally monitors the environmental requirements for products and the derived national provisions to the extent that they are related to the Company's operations. The imposed requirements are observed in business operations on a country-specific basis.

In addition to recyclability, equipment and system indicators pertaining to the environment include power consumption and equipment space requirements, which also provide a competitive edge.

In Finland, the company is a member of SELT Association with regard to the processing of its electrical and electronic waste <http://www.elker.fi/tuottajalle/tuottajayhteisot/selt> and the Environmental Register of Packaging PYR Ltd. Membership in other producers' organisations is considered on a country-specific basis, within the framework of national legislative requirements.

In compliance with its environmental management system, the Company is implementing a development program to reduce the environmental burden caused by air traffic related to its business and the amount of packaging material used in production. We strive to minimise the transportation distances of products by manufacturing devices as close to their places of use as possible and by using components and materials that are manufactured close to our production plant. This saves in transportation costs and time and also reduces our environmental burden with regard to emissions caused by transport.

## **8. Estimate of probable future development**

The Company will continue to invest into product development, international sales, operational processes, and the sustained development of personnel competence. The development investments made in 2020 continued to significantly improve the Company's technical portfolio and cost efficiency. A focus on selected industries and new key customers is beginning to produce results by means of stronger and profitable growth.

The new owner is committed to fund the Company to achieve a more significant position amongst its key customers. At this stage, forecasting turnover for the current year 2021 is still difficult because of the cyclical nature of the customers' investment. Profitable business is, however, expected to be achieved in 2021.

## **9. The Board of Directors' proposal for the allocation of profit and the proposal for the disposal of other distributable funds**

The Company's distributable funds at the end of the financial year were EUR 8 561 162. The profit for the financial year of EUR 5 294 211 will be transferred to the profit and loss account for the previous financial years. No dividend will be paid.

## **10. The number of shares in the Company by type and the main provisions of the Articles of Association concerning each type of shares**

The Company has only one series of shares. The total number of shares at the end of the period was 79,544,393.

Each share entitles the holder to an equal proportion of the dividends and the Company's funds.

Board of Directors.



## INCOME STATEMENTS

	<b>Group</b> 1.1-31.12.2020 12 months EUR	<b>Group</b> 1.1-31.12.2019 12 months EUR	<b>Parent Company</b> 1.1-31.12.2020 12 months EUR	<b>Parent Company</b> 1.1-31.12.2019 12 months EUR
<b>NET SALES</b>	43 002 176,00	28,120,603.00	37 352 881,00	23,747,080.00
Finished goods and work in progress, change in stock	1 363 718,00	402,185.00	428 308,00	671,647.00
Other operating income	78 447,00	-65,872.00	69 218,00	-71,895.00
Purchases during financial year	-20 287 993,00	-16,902,490.00	-26 171 920,00	-22,656,034.00
Change in stock	-4 920,00	-963,254.00	329 512,00	-1,258,419.00
Personnel expenses	-12 461 934,00	-16,517,832.00	-6 400 193,00	-8,092,401.00
Depreciation and amortisation	-370 137,00	-1,879,618.00	-186 136,00	-1,503,879.00
Other operating expenses	-4 650 648,00	-6,177,037.00	-3 219 578,00	-9,396,163.00
<b>OPERATING PROFIT</b>	6 668 709,00	-13,983,315.00	2 202 092,00	-18,560,064.00
Financial income and expenses	2 229 237,00	-674,071.00	2 449 233,00	-555,214.00
<b>PROFIT (LOSS) BEFORE APPROPRIATIONS AND TAXES</b>	8 897 946,00	-14,657,386.00	4 651 325,00	-19,115,278.00
Group contribution			642 886,00	723,231.00
<b>PROFIT BEFORE TAXES</b>	8 897 946,00	-14,657,386.00	5 294 211,00	-18,392,047.00
Direct taxes	-658 294,00	-94,173.00	0,00	-6,559.00
<b>PROFIT FOR THE FINANCIAL YEAR</b>	8 239 652,00	-14,751,559.00	5 294 211,00	-18,398,606.00

<b>BALANCE SHEET</b>	<b>Group</b>	<b>Group</b>	<b>Parent</b>	<b>Parent</b>
	<b>31 Dec. 2020</b>	<b>31 Dec. 2019</b>	<b>company</b>	<b>company</b>
<b>ASSETS</b>	<b>EUR</b>	<b>EUR</b>	<b>EUR</b>	<b>EUR</b>
<b>NON-CURRENT ASSETS</b>				
Intangible assets	87 084,00	201,734.00	86 974,00	189,884.00
Tangible assets	312 888,00	522,209.00	112 194,00	176,729.00
Investments	10 436,00	26,286.00	17 310 194,00	17,325,944.00
Non-current assets total	410 408,00	750,229.00	17 509 362,00	17,692,557.00
<b>CURRENT ASSETS</b>				
Inventories	5 738 067,00	4,379,269.00	2 563 515,00	1,805,695.00
Receivables				
Long-term	6 161,00	6,161.00	0,00	0.00
Short-term	12 883 118,00	11,739,401.00	15 667 883,00	16,477,413.00
Receivables total	12 889 279,00	11,745,562.00	15 667 883,00	16,477,413.00
Cash in hand and bank receivables	7 340 160,00	2,111,703.00	4 855 082,00	1,018,152.00
Current assets total	25 967 506,00	18,236,534.00	23 086 480,00	19,301,260.00
<b>ASSETS TOTAL</b>	<b>26 377 914,00</b>	<b>18,986,763.00</b>	<b>40 595 842,00</b>	<b>36,993,817.00</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>				
<b>EQUITY</b>				
EQUITY CAPITAL	30 828,00	30,828.00	30 828,00	30,828.00
Share premium account	170 926,00	170,926.00	170 926,00	170,926.00
Reserve for invested non-restricted equity	43 156 425,00	43,156,425.00	45 445 966,00	45,445,966.00
Profit from previous financial years	-50 393 356,00	-35,591,828.00	-42 179 015,00	-23,780,409.00
Profit for the financial year	8 239 652,00	-14,751,559.00	5 294 211,00	-18,398,606.00
Equity total	1 204 475,00	-6,985,208.00	8 762 916,00	3,468,705.00
<b>PROVISIONS FOR LIABILITIES AND CHARGES</b>				
Other provisions for liabilities and charges	185 715,00	700,750.00	143 164,00	651,957.00
<b>LIABILITIES</b>				
Long-term	31 160,00	61,121.00	0,00	0.00
Subordinated loans	0,00	0.00	0,00	0.00
Other long-term liabilities	0,00	0.00	0,00	0.00
Short-term	24 956 564,00	25,210,100	31 689 762,00	32,873,155.00
Liabilities total	24 987 724,00	25,271,221.00	31 689 762,00	32,873,155.00
<b>LIABILITIES TOTAL</b>	<b>26 377 914,00</b>	<b>18,986,763.00</b>	<b>40 595 842,00</b>	<b>36,993,817.00</b>



## STATEMENT OF SOURCE AND APPLICATION OF FUNDS

	<b>Group</b> 1 Jan.–31.Dec. 2020 12 months EUR	<b>Group</b> 1 Jan.–31.Dec. 2019 12 months EUR	<b>Parent company</b> 1 Jan.–31.Dec. 2020 12 months EUR	<b>Parent company</b> 1 Jan.–31.Dec. 2019 12 months EUR
Profit (loss) before extraordinary items +/-	8 897 946	-14 657 386	4 651 325	-19 115 278
Adjustments				
Planned depreciation and deduction of consolidated difference +	385 987	1 879 618	186 136	1 503 879
Unrealised exchange rate profit and loss -/+	-44 778	36 978		
Financial income and expenses -/+	-1 742 027	674 071	-2 434 135	4 297 657
Other adjustments	-5 192	-93 423	3 322 557	0
Cash flow before change in working capital	7 491 936	-12 160 142	5 725 883	-13 313 742
Change in working capital:				
Increase (-)/decrease (+) in short-term non-interest bearing business receivables	-1 143 717	-76 865	1 452 416	-498 639
Increase (-)/decrease (+) in inventories	-1 358 798	561 069	-757 820	586 772
Increase (-)/decrease (+) in short-term non-interest bearing liabilities	-768 570	3 569 285	-1 912 186	8 112 417
Operating cash flow before financial items and liabilities	4 220 851	-8 106 653	4 508 293	-5 113 193
Paid interest and charges for other operating financial expenses -	-1 796 660	-1 019 973	-1 540 512	-908 653
Dividends received from operations +	621	975	459	567
Interests received from operations +	3 538 066	344 927	651 631	352 872
Paid direct taxes -	-658 294	-94 173	0	-6 559
Cash flow before extraordinary items	5 304 584	-8 874 897	3 619 871	-6 398 197
Cash flow from extraordinary operating items (net) +/-	0	0	0	0
Cash flow from operations	5 304 584	-8 874 897	3 619 871	-6 398 197
Cash flow from investments				
Investments in tangible and intangible assets	0	0	0	0
Profit from assignment of tangible and intangible assets +	-62 016	-135 958	-18 691	-21 172
Investments in other investments -	0	0	0	0
Profit from assignment of other investments +	15 850	150 000	15 750	-330 003
Loans granted -	0	0	0	-263 492
Repayment of loans receivable +	0	0	0	0
Cash flow from investments	-46 166	14 042	-2 941	-614 667
Cash flow from financing activities				
Rights issue +	0	0	0	0
Buyback of shares -	0	0	0	0
Sales of shares +	0	0	0	0
Withdrawal of short-term loans +	0	9 187 018	220 000	7 473 573
Repayment of short-term loans -	0	-1 770 517	0	-1 769 627
Withdrawal of long-term loans +	29 961	57 133	0	0
Repayment of long-term loans -	0	0	0	0
Dividends paid and other profit distribution -	0	0	0	0
Group contribution	0	0	0	0
Cash flow from financing activities	29 961	7 473 634	220 000	5703 946
Computed change in cash and cash equivalents, increase (+) / decrease (-)	5 228 457	-1 387 221	3 836 930	-585 686
Cash and cash equivalents transferred in merger				
Cash and cash equivalents at the beginning of the financial year	2 111 703	3 498 924	1 018 152	1 603 838
Cash and cash equivalents at the end of the financial year	7 340 160	2 111 703	4 855 082	1 018 152
Change in cash and cash equivalents according to balance sheet	5 228 457	-1 387 221	3 836 930	-585 686
Difference in change in cash and cash equivalents	0	0	0	0
Change in minority holding				
Translation reserve in non-current assets	-3 268	7 483	0	0
Translation reserve in equity and changes in Group structure	-44 778	36 978	0	0

## Accounting principles

These financial statements have been drawn up in accordance with Finnish accounting laws.

### Structure of the consolidated financial statements

Jot Automation Ltd, which has its registered office in Oulu, is the parent company of JOT Group companies. The consolidated financial statements comprise all Group companies. Subsidiaries acquired during the financial year are included in the Group's financial reporting as of the moment of acquisition. As of 1 June 2018, JOT Group has been part of the Suzhou Victory Precision Group, whose parent company Suzhou Precision Manufacturing Ltd owns 100% of JOT Group.

### Consolidation principles

The consolidated financial statements have been drawn up by combining the Group companies' profit and loss accounts, balance sheets, and notes to financial statements. Group-internal transactions, mutual receivables and liabilities, internal margins and internal profit distribution have been eliminated in the consolidated financial statements.

Internal share ownership has been eliminated by using the purchase method of accounting. The difference between acquisition cost and the subsidiary's equity at the moment of acquisition is reported as consolidated goodwill.

Foreign subsidiaries' financial statements have been adjusted to comply with the parent company's accounting principles. Balance sheet items have been converted into Euro at the exchange rate of the closing date, and profit and loss accounts have been converted by using the average exchange rate of the financial year. The consequent foreign exchange difference has been entered in equity. The foreign exchange difference generated in eliminating equities is entered in unrestricted equity.

### Valuation principles

#### Valuation of non-current assets

Non-current assets are entered on the balance sheet at the acquisition cost less planned depreciation. Planned straight-line depreciation is calculated on the basis of the financial effective periods of the items. Small acquisitions are wholly entered as expenses for the financial year.

#### Depreciation times:

Development expenses	Straight-line depreciation 5 years
Computer software	Straight-line depreciation 5 years
Other non-current expenses	Straight-line depreciation 5–10 years
Machinery and equipment	Straight-line depreciation 3–5 years
Goodwill	Straight-line depreciation 5-10 years

#### Valuation of current assets

Inventories are entered at the lower of acquisition cost or the likely transfer price. The acquisition cost of work in progress and finished products includes direct delivery-related costs.

Financial securities, cash in hand and bank receivables are entered at the lower of acquisition cost or the likely transfer price.

#### Research and development expenses

Expenses from development activities have been capitalised in the balance sheet. Expenses of research activities are entered as annual expenses.

#### Pensions

The pension security of the Company's personnel is arranged by an outside pension insurance company. Pension expenses are entered as expenses for the year of accrual.

#### Leases

Leasing agreements and fixed-term lease agreements are mainly processed as off-balance sheet liabilities.

#### Leasing agreements

Leasing agreements and fixed-term lease agreements are mainly processed as off-balance sheet liabilities. A small amount of foreign units' leases has been entered in non-current assets and as long-term liabilities.

#### Cash flow statement

The cash flow statement contain only transactions in which transaction has realized as cash transactions. Depreciation, write offs, accruals and other non-cash transactions like gain or loss in exchange rates have been eliminated in cash flow statement.

#### Comparability of results

The consolidated figures for 2020 are comparable with the 2019 figures. 2020 financial result includes the following one-time expenses; Inventory write offs 0,1M€, expenses connected to JOT share capital acquisition of Victory Precision 1,2M€.

#### Group structure at year end

At the closing date of the year, the Company owned the share capital of one Finnish company and eight foreign companies:

Name of company	Parent company's ownership	Group's ownership
Bluelec Oy	100.0%	100.0%
OÜ JOT Automation Estonia	100.0%	100.0%
JOT Automation Italia S.r.l.	100.0%	100.0%
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JOT Automation GmbH	100.0%	100.0%
JOT Automation Inc.	100.0%	100.0%
JOT Automation (Beijing) Ltd.	100.0%	100.0%
JOT Automation Vietnam Ltd	100.0%	100.0%
Master Automation Asia, Ltd.	100.0%	100.0%

As of 31 December 2018, Master Automation Asia has not been included in the consolidated financial statements and decided Company closing procedure is still ongoing in 31.12.2020.

As of 30 November 2020, JOT Automation Vietnam Ltd. has not been included in the consolidated financial statement and decided closing procedure is still ongoing in 31.12.2020.

It's been decided that JOT Automation Italia S.r.l. will be closed and decision has been registered into Italian trade register. Last employee contract ends by 28.2.2021 and we expect last business transactions closed by the same date.

	<b>Group</b>		<b>Group</b>		<b>Parent company</b>		<b>Parent company</b>	
	1 Jan.–31.Dec. 2020 12 months EUR		1 Jan.–31.Dec. 2019 12 months EUR		1 Jan.–31.Dec. 2020 12 months EUR		1 Jan.–31.Dec. 2019 12 months EUR	
<b>1. Net sales per product group</b>								
Testing and automation	43 002 176	% 100.0	28 120 603	% 100.0	37 352 881	% 100.0	23 747 080	% 100.0
<b>2. Net sales per market region</b>								
Europe	3 476 365	% 11.4	3 196 328	% 11.4	2 251 930	% 7.3	1 552 522	% 7.3
America	4 810 359	13.8	3 883 669	13.8	3 811 536	8.6	2 460 184	8.6
Asia	34 715 452	74.8	21 040 606	74.8	31 289 415	84.1	19 734 374	84.1
<b>Total</b>	<b>43 002 176</b>	<b>100.0</b>	<b>28 120 603</b>	<b>100.0</b>	<b>37 352 881</b>	<b>100.0</b>	<b>23 747 080</b>	<b>100.0</b>
<b>3 Other operating income</b>								
Capital gain	0		0		0		0	
Others	78 447		-65 872		69 218		-71 895	
	<b>78 447</b>		<b>-65 872</b>		<b>69 218</b>		<b>-71 895</b>	
<b>4. Materials and services</b>								
Materials, supplies and goods Purchases during the financial year	-19 511 888		-16 371 501		-23 767 243		-16 501 924	
Change in stock	1 358 798		-106 048		757 820		-436 117	
	<b>-18 153 090</b>		<b>-16 477 549</b>		<b>-23 009 423</b>		<b>-16 938 041</b>	
External services	-2 134 903		-1 388 195		-3 162 497		-6 976 412	
<b>Total</b>	<b>-20 287 993</b>		<b>-17 865 744</b>		<b>-26 171 920</b>		<b>-23 914 453</b>	

	Group	Group	Parent company	Parent company
	1 Jan.–31.Dec. 2020 12 months EUR	1 Jan.–31.Dec. 2019 12 months EUR	1 Jan.–31.Dec. 2020 12 months EUR	1 Jan.–31.Dec. 2019 12 months EUR
<b>5. Number of personnel and personnel expenses</b>				
Average number of personnel during the financial year	235	279	80	101
Total				
Number of personnel at the end of the financial year	223	279	74	96
Performance-based personnel expenses				
Salaries	-10 381 529	-13 406 876	-5 492 780	-6 810 764
Pension expenses	-1 414 026	-2 367 763	-749 040	-1 118 257
Other indirect employee expenses	-666 379	-743 193	-158 373	-163 380
<b>Total</b>	<b>-12 461 934</b>	<b>-16 517 832</b>	<b>-6 400 193</b>	<b>-8 092 401</b>

	Group	Group	Parent company	Parent company
	1 Jan.–31.Dec. 2020 12 months EUR	1 Jan.–31.Dec. 2019 12 months EUR	1 Jan.–31.Dec. 2020 12 months EUR	1 Jan.–31.Dec. 2019 12 months EUR
<b>6. Depreciation and amortisation</b>				
Development expenses	-101 794	-521 366	-101 794	-521 366
Intangible rights	0	0	0	0
Goodwill				
Group goodwill	0	0		
Other non-current expenses	-2 822	-11 011	-1 116	-1 116
Buildings and structures				
Machinery and equipment	-100 913	-166 591	-83 226	-122 007
Other tangible assets	-118 218	-301 162		
Financial leasing	-46 390	-20 098		
Depreciation	-15 850	-859 390		-859 390
<b>Total</b>	<b>-385 987</b>	<b>-1 879 618</b>	<b>-186 136</b>	<b>-1 503 879</b>

	<b>Group</b> 1 Jan.–31.Dec. 2020 12 months EUR	<b>Group</b> 1 Jan.–31.Dec. 2019 12 months EUR	<b>Parent company</b> 1 Jan.–31.Dec. 2020 12 months EUR	<b>Parent company</b> 1 Jan.–31.Dec. 2019 12 months EUR
<b>7. Financial income and expenses</b>				
Revenue from investments				
Share of profit in associated companies	0	0		
From others	621	975	459	567
Total	621	975	459	567
Interest and financial income				
From Group companies			654 547	10 242
From others	24 170 910	344 927	4 032 839	342 630
Total	24 170 910	344 927	4 687 386	352 872
Depreciation in subsidiary shares			0	-3 742 443
Interest and financial expenses				
To Group companies	-493 336	-431 864	-306 114	-431 864
To others	-21 448 958	-588 109	-1 289 612	-476 789
Total	-21 942 294	-1 019 973	-1 595 726	-4 651 096
Financial income and expenses total	2 229 237	-674 071	3 092 119	-4 297 657
Financial income and expenses include exchange rate differences (net)	-570 434	-86 263	-241 464	-53 329
<b>8. Taxes</b>				
For actual operations during the financial year	-635 993	-3 857		
Change of deferred tax liability	-20 894	-79 252		
From previous financial years	-1 407	-11 064	0	-6 559
Total	-658 294	-94 173	0	-6 559



	Group 31 Dec. 2020 EUR	Group 31 Dec. 2019 EUR	Parent company 31 Dec. 2020 EUR	Parent company 31 Dec. 2019 EUR
<b>9. Intangible assets</b>				
<b>Intangible rights</b>				
Acquisition cost 1 Jan.	3 733 226	4 588 170	3 733 226	4 588 170
Increase during the financial year				
Transfers between balance sheet items				
Decrease during the financial year		-854 944		-854 944
Acquisition cost 31 Dec.	3 733 226	3 733 226	3 733 226	3 733 226
Accumulated depreciation according to plan at the beginning of financial year	-3 547 827	-3 026 461	-3 547 826	-3 026 461
Planned depreciation for financial year	-101 794	-521 366	-101 794	-521 366
Book value 31 Dec.	83 606	185 399	83 606	185 399
<b>Other non-current expenses</b>				
Acquisition cost 1 Jan.	146 588	139 967	4 484	
Increase during the financial year	200	6 621		5 600
Transfers between balance sheet items				
Decrease during the financial year	-3 459			
Acquisition cost 31 Dec.	143 329	146 588	4 484	5 600
Accumulated depreciation according to plan at the beginning of financial year	-127 801	-104 236	-1 116	
Planned depreciation for financial year	-12 050	-26 018	-1 116	-1 116
Book value 31 Dec.	3 478	16 334	2 252	4 484
<b>Intangible assets total</b>				
Acquisition cost 1 Jan.	3 879 814	4 728 137	5 293 291	6 142 634
Increase during the financial year	201	6 621		5 600
Transfers between balance sheet items				
Decrease during the financial year	-3 459	-854 944		-854 944
Acquisition cost 31 Dec.	3 876 556	3 879 814	5 293 291	5 293 290
Accumulated depreciation according to plan at the beginning of financial year	-3 675 628	-3 130 697	-5 103 407	-4 580 926
Planned depreciation for financial year	-113 844	-547 384	-102 910	-522 482
Book value 31 Dec.	87 084	201 733	86 974	189 883
<b>10. Tangible assets</b>				
<b>Machinery and equipment</b>				
Acquisition cost 1 Jan.	2 839 438	2 818 665	936 955	925 830
Increase during the financial year	-16 964	41 399	18 689	17 979
Transfers between balance sheet items	15 552	27 061		
Decrease during the financial year	-25 732	-47 687		-6 854
Acquisition cost 31 Dec.	2 812 294	2 839 438	955 644	936 955

Accumulated depreciation according to plan at the beginning of financial year	-2 490 648	-2 137 207	-760 924	-638 917
Planned depreciation for financial year	-176 558	-387 720	-83 224	-122 007
Book value 31 Dec.	145 088	314 511	111 496	176 031
<b>Other tangible assets</b>				
Acquisition cost 1 Jan.	1 428 217	1 320 621	698	698
Increase during the financial year	24 624	140 183		
Transfers between balance sheet items		-27 061		
Decrease during the financial year	-63 614	-5 526		
Acquisition cost 31 Dec.	1 389 227	1 428 217	698	698
Accumulated depreciation according to plan at the beginning of financial year	-1 141 692	-1 131 917		
Planned depreciation for financial year	-79 735	-88 602		
Book value 31 Dec.	167 800	207 698	698	698
<b>Tangible assets total</b>				
Acquisition cost 1 Jan.	4 267 655	4 139 286	937 653	926 528
Increase during the financial year	7 660	181 582	18 689	17 979
Transfers between balance sheet items	15 552			
Decrease during the financial year	-89 346	-53 213		-6 854
Acquisition cost 31 Dec.	4 201 521	4 267 655	956 342	937 653
Accumulated depreciation according to plan at the beginning of financial year	-3 632 340	-3 269 124	-760 924	-638 917
Planned depreciation for financial year	-256 293	-476 322	-83 224	-122 007
Book value 31 Dec.	312 888	522 209	112 194	176 729
<b>11. Investments</b>				
<b>Shares, Group</b>				
Acquisition cost 1 Jan.			17 301 508	20 563 947
Increase during the financial year			100	480 006
Decrease during the financial year			0	-3 742 445
Acquisition cost 31 Dec.			17 301 608	17 301 508
<b>Shares, others</b>				
Acquisition cost 1 Jan.	26 286	176 286	24 436	174 436
Increase during the financial year				
Transfers between balance sheet items				
Decrease during the financial year	-15 850	-150 000	-15 850	-150 000
Acquisition cost 31 Dec.	10 436	26 286	8 586	24 436
<b>Other receivables</b>				
Acquisition cost 1 Jan.				
Increase during the financial year				
Decrease during the financial year				
Acquisition cost 31 Dec.				
<b>Investments total</b>				
Acquisition cost 1 Jan.	26 286	176 286	17 325 944	20 738 383
Increase during the financial year			100	480 006

Transfers between balance sheet items				
Decrease during the financial year	-15 850	-150 000	-15 850	-3 892 445
Acquisition cost 31 Dec.	10 436	26 286	17 310 194	17 325 944

	Group	Group	Parent company	Parent company
	31 Dec. 2020 EUR	31 Dec. 2019 EUR	31 Dec. 2020 EUR	31 Dec. 2019 EUR
<b>12. Inventories</b>				
Materials and supplies	1 583 210	1 649 313	391 562	126 288
Work in progress	1 708 627	572 746	1 267 826	153 100
Finished products	2 400 896	2 173 059	871 954	1 510 731
Advance payments	45 334	-15 849	32 173	15 576
Inventories total	5 738 067	4 379 269	2 563 515	1 805 695

	Group	Group	Parent company	Parent company
	31 Dec. 2020 EUR	31 Dec. 2019 EUR	31 Dec. 2020 EUR	31 Dec. 2019 EUR
<b>13. Current receivables</b>				
Sales receivables				
From parent group companies	3 425	799 762	3 424	29 616
From Group companies	0	0	4 882 024	5 682 198
From others	11 604 128	10 310 955	9 976 327	8 622 544
Total	11 607 553	11 110 717	14 861 775	14 334 358
Advance payments				
From Group companies				
From others	34 923	45 265		
Total	34 923	45 265		
Loan receivable				
From Group Companies			0	398 492
From others			0	0
Total			0	398 492
Other receivables				
From Group companies			642 885	1 514 590
From others	1 094 379	378 128	189 747	208 274
Total	1 094 379	378 128	832 631	1 722 864
Prepayments and accrued income				
From Group companies				30 000
From others	105 177	186 248	-26 523	-8 301
Total	105 177	186 248	-26 523	21 699
Deferred tax assets				
From others	41 086	19 043		
Total	41 086	19 043		
Current receivables total	12 883 118	11,662,536	15 667 883	14,992,051
<b>14. Non-current receivables</b>				

Other non-curr. advance payments	6 161	6 161		
Deferred tax assets				
From others				
Non-current receivables total	6 161	6,161		

Essential items in prepayments and accrued income				
Receivables related to accrual	105 177	186 248	-26 523	21 699
Total	105 177	186 248	-26 523	21 699

15. Changes in equity items		Group		Group		Parent company		Parent company		
		31 Dec. 2020 EUR	1 Jan.	31 Dec. 2019 EUR	1 Jan.	31 Dec. 2020 EUR	1 Jan.	31 Dec. 2019 EUR	1 Jan.	
Share capital at the beginning of the financial year	1 Jan.	30 828	1 Jan.	30 828	1 Jan.	30 828	1 Jan.	30 828	1 Jan.	30 828
Share capital at the end of the financial year	31 Dec.	30 828	31 Dec.	30 828	31 Dec.	30 828	31 Dec.	30 828	31 Dec.	30 828
Share premium account at the beginning of the financial year	1 Jan.	170 926	1 Jan.	170 926	1 Jan.	170 926	1 Jan.	170 926	1 Jan.	170 926
Share premium account at the end of the financial year	31 Dec.	170 926	31 Dec.	170 926	31 Dec.	170 926	31 Dec.	170 926	31 Dec.	170 926
Reserve for invested non-restricted equity	1 Jan.	43 156 425	1 Jan.	43 156 425	1 Jan.	45 445 966	1 Jan.	45 445 966	1 Jan.	45 445 966
Decrease										
Increase										
Reserve for invested non-restricted equity	31 Dec.	43 156 425	31 Dec.	43 156 425	31 Dec.	45 445 966	31 Dec.	45 445 966	31 Dec.	45 445 966
Profit funds	1 Jan.	-50 343 386	1 Jan.	-35 535 381	1 Jan.	-42 179 015	1 Jan.	-23 780 409	1 Jan.	-23 780 409
Readjustment items for the previous financial year		-5 192		-93 424		0		0		0
Translation reserves		-44 778		36 978		0		0		0
Activated development expenses		0		0		0		0		0
Profit for the financial year		8 239 652		-14 751 559		5 294 211		-18 398 606		-18 398 606
Retained earnings	31 Dec.	-42 153 704	31 Dec.	-50 343 387	31 Dec.	-36 884 804	31 Dec.	-42 179 015	31 Dec.	-42 179 015
Equity total	31 Dec.	1 204 475	31 Dec.	-6 985 208	31 Dec.	8 762 916	31 Dec.	3 468 705	31 Dec.	3 468 705
Distributable funds					31 Dec.	8 561 162	31 Dec.	3 266 951		

	<b>Group</b> 31 Dec. 2020 EUR	<b>Group</b> 31 Dec. 2019 EUR	<b>Parent company</b> 31 Dec. 2020 EUR	<b>Parent company</b> 31 Dec. 2019 EUR
<b>16. Provisions for liabilities and charges</b>				
Warranty provisions	100 000	100 000	100 000	100 000
Other provisions for liabilities and charges	85 715	600 750	43 163	551 957
Total	185 715	700 750	143 163	651 957
<b>17. Non-current liabilities</b>				
Loans				
From parent group companies				
From others				
Total				
Financial leasing				
From others	26 234	52 471		
Total	26 234	52 471		
Accruals				
To others	4 926	8 650		
Total	4 926	8 650		
<b>Non-current liabilities total</b>	<b>31 160</b>	<b>61 121</b>		
<b>18. Current liabilities</b>				
Loans				
From financial companies				
From parent Group companies	9 385 977	9 187 018	4 400 000	7 473 573
From others				
Total	9 385 977	9 187 018	4 400 000	7 473 573
Advance payments received				
From others	1 268 948	440 217	885 984	398 991
Total	1 268 948	440 217	885 984	398 991
Trade payables				
To Group companies			17 727 947	14 487 038
To parent group companies	7 270 366	7 409 703	6 526 808	7 361 143
To others	3 942 949	5 798 306	202 324	2 045 389
Total	11 213 315	13 208 009	24 457 079	23 893 570
Financial leasing				
From others	45 990	37 213		
Total	45 990	37 213		
Other liabilities				
To Group companies				
To others	202 207	240 481	126 751	146 947
Total	202 207	240 481	126 751	146 947
Accruals				
To Group companies				
To others	2 784 061	2 028 393	1 819 948	960 074

Total	2 784 061	2 028 393	1 819 948	960 074
Deferred tax liabilities				
To others	56 066	68 769		
Total	56 066	68 769		
<b>Current liabilities total</b>	<b>24 956 564</b>	<b>25 210 100</b>	<b>31 689 762</b>	<b>32 873 155</b>
Essential items in accruals				
Liabilities related to personnel	2 648 446	2 406 477	1 819 948	960 074
Liabilities related to accrual	135 615	73 916	0	0
<b>Total</b>	<b>2 784 061</b>	<b>2 480 393</b>	<b>1 819 948</b>	<b>960 074</b>

	Group	Group	Parent company	Parent company
	31 Dec. 2020	31 Dec. 2019	31 Dec. 2020	31 Dec. 2019
	EUR	EUR	EUR	EUR
<b>19. Pledges and contingent liabilities</b>				
Pledges for liabilities				
business mortgages	6 033 000	6,033,000	6 033 000	6,033,000
<b>Total</b>	<b>6 033 000</b>	<b>6 033 000</b>	<b>6 033 000</b>	<b>6 033 000</b>
Other liabilities				
Leasing liabilities				
maturing next year	55 538	36 296	55 538	36 296
maturing later	42 892	69 664	42 892	69 664
<b>Total</b>	<b>98 430</b>	<b>79 394</b>	<b>98 430</b>	<b>79 394</b>
Rental liabilities				
maturing next year	457 914	684 394	302 128	412 251
maturing later	12 321	191 985	12 321	56 028
<b>Total</b>	<b>470 235</b>	<b>876 379</b>	<b>314 449</b>	<b>876 379</b>
Liabilities subject to mortgage or pledge				
Loans from parent companies	0	0	0	0
Loans from financial institutions	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Financial obligations				
Maximum amount up to 30 Jun. 2021	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

	Group	Group	Parent company	Parent company
	31 Dec. 2020	31 Dec. 2019	31 Dec. 2020	31 Dec. 2019
	EUR	EUR	EUR	EUR
<b>20. Subordinated loans and the main conditions for them</b>	0	0	0	0



<b>Subordinated loans total</b>	0	0	0	0
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### LIST OF ACCOUNTING BOOKS

#### ACTUAL ACCOUNTING BOOKS

Balance sheet book	bound	(X)
General journal	Computer printout	(X)
General ledger	Computer printout	(X)

#### AUXILIARY BOOKS

Sales ledger list	Computer printout	(X)
Purchase ledger list	Computer printout	(X)

#### DOCUMENT TYPES

General ledger documents

#### RETENTION OF MATERIAL

Balance sheet book                      Until 31 Dec. 2030 as a hard copy in the Company's archives

General journal and general ledger    Until 31 Dec. 2030 as a hard copy in the Company's archives

Auxiliary books                            Until 31 Dec. 2030 as a hard copy in the Company's archives

Documents sorted by document type and document number until 31 Dec. 2030 as hard copies in the Company's archives

### PROPOSAL ON PROFIT DISTRIBUTION

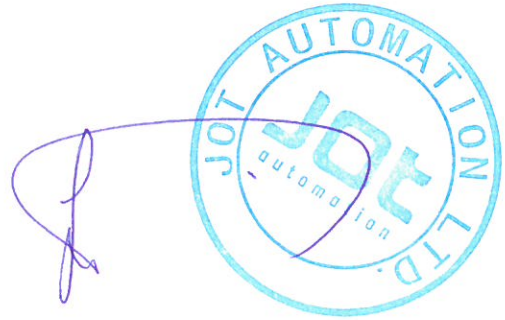
The Board of Directors proposes that the Company's distributable funds be distributed as follows:

- No dividend shall be paid, and
- Loss for the financial year be transferred to the account of Profit from previous financial years by the parent company

**JOT Automation Ltd**

Financial statements 31 Dec. 2020 Signatures

Oulu, \_\_\_\_\_ 2021



5.3.2021

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Hailong Zhang, Chairman of the Board

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Yang Jinyuan, Board Member

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Juha Lampela, Board Member  
CEO

**FINANCIAL STATEMENT  
REPORT**

A report of the completed audit has been issued on this date.

In Oulu, \_\_\_\_\_ 2020

PricewaterhouseCoopers Oy

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Sami Posti  
A.P.A.